



MANAV RACHNA INTERNATIONAL INSTITUTE OF RESEARCH AND STUDIES

Metric 1.3.2(Q_nm)	Number of value-added courses for imparting transferable and life skills offered during the year
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AY 2019-20

Course Name	Course Code	Duration (Hours)	Number of students enrolled	Number of students passed
Practice Management Program	DS-VA-002	30	101	101



MANAV RACHNA INTERNATIONAL INSTITUTE OF RESEARCH AND STUDIES

(Deemed to be University under section 3 of the UGC Act 1956)

Faculty of Dental Science (FDS)

Value added Course details (July 2019- Dec 2019)

PRACTICE MANAGEMENT PROGRAM

Duration : 19-7-2019 - 06-12-2019, (30 hrs)



OBJECTIVE OF THE COURSE

- Communication Skills
- Managerial and soft skills
- Entrepreneurship
- Clinic Set Up and management
- Interview Skills



RESOURCE PERSON :
Dr Namrata Kapur

MANAV RACHNA INTERNATIONAL INSTITUTE OF RESEARCH AND STUDIES

(Deemed to be University under section 3 of the UGC Act 1956)

NAAC 'A' Grade University

Faculty of DENTAL Science (FDS)

SYLLABUS

Practice Management Programme

Course Type: Value Added Course

Course Code: DS-VA-002

Periods/week: 6 Hours/week: Total 30 hours

CO DS-VA-002.1: To understand the use of Practice management programme

CO DS-VA-002.2: To learn the skill of practice management

CO-DS-VA-002.3: To apply the knowledge of clinic.

Introduction: Practice management is the term used in General practice for the person who manages the finance and administration of a doctor's office or an office of a medical professional in one of many types of specialties in medicine. This is distinct from other official titles such as Advanced Practice Manager, which are generally clinical. A practice manager is responsible for the administrative responsibilities of daily operations and development of a business strategy. Most practice managers are responsible for hiring staff, negotiating benefits and personnel policies, ensuring that medical supplies are ordered and equipment is maintained, ensuring regulatory compliance, and the development and marketing of service lines. Practice management encompasses multiple topics including governance, the financial aspects of medical billing, staff management, ancillary service development, information technology, transcription utilization, and marketing. Practice managers



Prof. (Dr.) Arundeeep Singh
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handle the business aspects of medicine to maximize provider time and enhance patient care.

Medium of the course:

1. It will comprise of 5 modules with each module of around 6 hours.
2. Each module will be conducted in 2 slots, of a duration of 3 hours, with a break of 30 min in between both slots.

Topics covered:

1. Communication Skills

- Relevance of communication in Dental Profession
- The composition/elements of Communication (Verbals & Non Verbals)
- Cross Cultural Communication
- Communication Style
- The art of Small Talk
- Courteous and patient communication
- Body Language Skills
- Clothing and grooming

2. Managerial & Soft Skills

- a. Time Management & Stress Management
- b. Customer Service
- c. Emotional Intelligence
- d. Stress Management
- e. Professional Etiquette

3. Entrepreneurship

- a. Introduction & Entrepreneurship Process
- b. Concept of Risk & Return
- c. Segmenting, targeting and Positioning
- d. Partnership and Strategic Alliance

4. Clinic Set Up & Management

- a. Doctor- Patient Communication
- b. Role Plays

5. Interview Skills

- Resume Building
- Cover Letter
- Power Dressing
- Interview Skills



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TEXT BOOKS:

Practice Management: A Practical Guide to Starting and Running a Medical Office 1st Edition by Christian Rainer



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Manav Rachna International Institute of Research and studies
Faculty of Dental Sciences
Manav Rachna Dental College, FDS

Attendance for Practice management Programme DS-VA-002: 2019-2020

S N O	ROLL NUMBER	NAME OF STUDENTS PRESENT	19-7-2019		16/8/2019		30/8/2019		2/9/2019		6/9/2019		20/9/2019		4/10/2019		10/11/2019		18/10/2019		1/11/2019		8/11/2019		15/11/2019		22/11/2019		24/11/2019		6/12/2019		%age				
			1	2	1	2	1	2	1	2	1	2	1	2	1	2	1	2	1	2	1	2	1	2	1	2	1	2	1	2	1	2					
1	2008-BDS-75	VISHNU KUMAR	1	2	3	A	4	5	6	7	8	9	A	10	11	12	13	14	15	16	17	18	19	20	A	21	22	23	24	25	26	27	90%				
2	2009-BDS-52	PRIYA	A	1	2	3	A	4	5	6	A	7	8	9	10	11	12	13	14	15	16	17	18	19	A	20	21	22	23	24	25	26	27	90%			
3	2011-BDS-19	BULTI YADAV	1	2	A	3	A	4	5	6	A	7	8	9	A	10	11	12	A	13	14	15	16	A	17	18	19	20	21	22	23	A	24	80%			
4	2012-BDS-22	DEVENDER DAGAR	1	2	3	A	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	A	20	21	22	23	24	25	26	27	28	93%				
5	2012-BDS-27	ISHU MANGLA	1	A	2	3	A	4	5	6	7	8	9	10	11	12	13	14	A	15	16	17	18	A	19	20	21	22	23	24	25	26	27	87%			
6	2012-BDS-38	LALIT	1	A	2	3	A	4	5	6	7	8	A	9	10	11	12	13	A	14	15	16	17	18	19	20	21	22	23	24	25	26	87%				
7	2012-BDS-70	RAGINI SHARMA	1	A	2	3	A	4	5	6	A	7	8	9	10	A	11	12	13	14	15	16	A	17	18	19	20	21	22	23	24	25	77%				
8	2013-BDS-28	HIMANI SHARMA	1	2	3	4	5	6	A	7	8	9	A	10	11	12	13	14	15	16	A	17	18	19	20	21	22	23	24	25	26	27	80%				
9	2013-BDS-30	HIMANSHU GALGAT	1	A	2	3	4	5	6	7	8	9	A	10	11	12	A	13	14	15	A	16	17	18	19	20	21	22	23	24	25	26	83%				
10	2013-BDS-42	LATHANMAWII	A	1	2	3	A	4	5	6	7	8	9	A	10	11	12	13	14	15	16	17	18	19	20	A	21	22	23	24	25	26	27	90%			
11	2013-BDS-61	PARUL SHARMA	A	1	2	3	A	4	5	6	7	8	A	9	10	11	12	13	14	A	15	16	17	18	19	20	A	21	22	23	24	25	26	77%			
12	2013-BDS-63	PRITY KUMARI	1	2	3	A	A	4	5	6	A	7	8	9	10	A	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	87%			
13	2013-BDS-71	SACHIN KASNA	1	2	3	4	5	6	7	8	9	A	10	11	12	13	14	15	16	A	17	18	19	20	21	22	23	A	24	25	26	27	28	93%			
14	2014-BDS-05	ABHILASHA	1	2	A	3	4	5	6	A	7	8	9	A	10	11	12	A	13	14	15	A	16	17	18	19	20	21	22	23	24	25	26	27	83%		
15	2014-BDS-30	FILZA UROOJ	1	2	3	A	4	5	6	7	8	9	A	10	11	12	A	13	14	15	A	16	17	18	19	20	21	22	23	24	25	26	27	90%			
16	2014-BDS-48	MEENU GOYAL	A	1	2	3	A	4	5	A	6	7	8	A	9	10	11	12	A	13	14	15	16	17	18	19	20	A	21	22	23	24	25	26	27	90%	
17	2014-BDS-68	PREETI MALIK	1	A	2	3	A	4	5	6	A	7	8	9	10	A	11	12	A	13	14	15	A	16	17	18	19	20	A	21	22	23	24	25	77%		
18	2014-BDS-70	PRIYANKA	1	A	2	3	A	4	5	6	A	7	8	9	10	A	11	12	A	13	14	15	A	16	17	18	19	20	A	21	22	23	24	25	80%		
19	2014-BDS-80	SAJJAG RAEGMI	A	1	2	3	A	4	5	A	6	7	8	A	9	10	11	12	A	13	14	15	A	16	17	18	19	20	A	21	22	23	24	25	77%		
20	2014-BDS-93	SWATI	1	A	2	3	A	4	5	6	A	7	8	9	10	A	11	12	13	14	15	16	A	17	18	19	20	A	21	22	23	24	25	77%			
21	2015-BDS-04	ABFER HASAN	1	A	2	3	4	5	6	7	8	9	A	10	11	12	13	14	15	16	A	17	18	19	20	A	21	22	23	24	25	26	27	90%			
22	2015-BDS-05	AKSHITA GUPTA	A	1	2	3	A	4	5	A	6	7	8	A	9	10	11	12	A	13	14	15	A	16	17	18	19	20	A	21	22	23	24	25	77%		
23	2015-BDS-06	ALEENA AHMAD	1	A	2	3	4	5	6	A	7	8	9	A	10	11	12	13	14	15	16	A	17	18	19	20	A	21	22	23	24	25	83%				
24	2015-BDS-08	ANA CHAUDHRY	A	1	2	3	A	4	5	6	A	7	8	9	A	10	11	12	A	13	14	15	A	16	17	18	19	20	21	22	23	24	25	80%			
25	2015-BDS-10	ARBAZ AHMAD SHAMS	1	2	3	A	4	5	6	A	7	8	9	10	A	11	12	13	14	15	16	A	17	18	19	20	21	22	23	24	25	26	27	90%			
26	2015-BDS-11	ARNAVI GAUR	1	2	A	3	A	4	5	A	6	7	8	A	9	10	11	12	A	13	14	15	A	16	17	18	19	20	A	21	22	23	24	25	26	27	77%
27	2015-BDS-12	AVANTIKA KATYAL	1	A	2	3	A	4	5	6	A	7	8	9	10	A	11	12	13	14	15	A	16	17	18	19	20	A	21	22	23	24	25	80%			
28	2015-BDS-13	BABITA	1	2	3	4	A	5	6	7	8	9	A	10	11	12	13	14	15	16	A	17	18	19	20	21	22	23	A	24	25	26	27	87%			
29	2015-BDS-14	DEEKSHA SHARMA	1	2	3	A	4	5	6	7	8	9	A	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	90%				
30	2015-BDS-15	DEEPA	1	A	2	3	A	4	5	A	6	7	8	A	9	10	11	12	A	13	14	15	A	16	17	18	19	20	A	21	22	23	24	25	26	27	77%
31	2015-BDS-16	DEEPALI KUMAR	1	2	A	3	4	5	6	A	7	8	9	A	10	11	12	A	13	14	15	A	16	17	18	19	20	A	21	22	23	24	25	26	27	83%	
32	2015-BDS-20	HARSH AUPLISH	1	2	3	A	A	4	5	6	A	7	8	9	10	A	11	12	13	14	15	16	A	17	18	19	20	21	22	23	24	25	26	27	80%		
33	2015-BDS-21	HARSHITA JOSHI	1	2	3	A	4	5	6	A	7	8	9	10	11	12	13	14	15	16	A	17	18	19	20	21	22	23	A	24	25	26	27	90%			
34	2015-BDS-22	HIMANI CHANANA	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	A	20	21	22	23	24	25	26	27	28	93%					
35	2015-BDS-23	HIMANI DESWAL	A	1	A	2	A	3	A	4	A	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	83%		
36	2015-BDS-24	HIMANSHI KUMARI	A	1	2	3	A	4	5	6	A	7	8	9	10	A	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	80%			
37	2015-BDS-25	HIMANSHI VERMA	1	A	2	3	A	4	5	6	7	8	A	9	10	A	11	12	13	14	15	16	A	17	18	19	20	21	22	23	A	24	25	80%			
38	2015-BDS-27	HITESH GARG	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	A	23	24	A	25	26	27	28	93%				
39	2015-BDS-29	JASLEEN KAUR	A	1	2	3	A	4	5	A	6	7	8	A	9	10	11	12	A	13	14	15	A	16	17	18	19	20	A	21	22	23	24	25	77%		
40	2015-BDS-30	JASMINE KAUR	A	1	2	3	4	5	6	A	7	8	9	A	10	11	12	A	13	14	15	A	16	17	18	19	20	A	21	22	23	24	25	83%			
41	2015-BDS-31	JASMINE RATHEE	1	2	3	A	4	5	6	A	7	8	9	A	10	11	12	A	13	14	15	A	16	17	18	19	20	21	22	23	24	25	26	27	90%		
42	2015-BDS-33	KARUNA	A	1	2	3	A	4	5	A	6	7	8	A	9	10	11	12	A	13	14	15	A	16	17	18	19	20	A	21	22	23	24	25	26	27	77%
43	2015-BDS-36	KIRTI RATHI	1	A	2	3	A	4	5	6	A	7	8	9	10	A	11	12	A	13	14	15	A	16	17	18	19	20	A	21	22	23	24	25	80%		
44	2015-BDS-39	MADHU YADAV	1	2	3	A	4	5	6	7	8	9	10	A	11	12	13	14	15	16	A	17	18	19	20	21	22	23	A	24	25	26	27	90%			



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(Faridabad, Haryana)

(Deemed to be University under section 3 of the UGC act, 1956)

Faculty of Dental Sciences
Academic Year: 2019-20

It is to certify that _____ Roll No: _____ student of _____ programme of MRIU has successfully completed the certificate course / value-added course titled "PRACTICE MANAGEMENT PROGRAMME" course code "DS-VA-002" conducted by the Department from 19.07.2019 to 06.12.2019.

Course Coordinator

Date: 20.12.2019

Head of Department



MANAV RACHNA INTERNATIONAL INSTITUTE OF RESEARCH AND STUDIES

Metric 1.3.2(Q_nm)	Number of value-added courses for imparting transferable and life skills offered during the year
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AY 2020-21

Course Name	Course Code	Duration (Hours)	Number of students enrolled	Number of students passed
Practice Management Programe	DS-VA-002	34	97	67



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Faculty of Dental Science (FDS)

Value added Course (2020-2021)

PRACTICE MANAGEMENT PROGRAM

Duration : 07-08-2020 - 21-11-2020, (30 hrs)



OBJECTIVE OF THE COURSE

- Communication Skills
- Managerial and soft skills
- Entrepreneurship
- Clinic Set Up and management
- Interview Skills

RESOURCE PERSON :
Dr Namrata Kapur

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NAAC 'A' Grade University

Faculty of DENTAL Science (FDS)

SYLLABUS

Practice Management Programme

Course Type: Value Added Course

Course Code: DS-VA-002

Periods/week: 6 Hours/week: Total 30 hours

CO DS-VA-002.1: To understand the use of Practice management programme

CO DS-VA-002.2: To learn the skill of practice management

CO-DS-VA-002.3: To apply the knowledge of clinic.

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handle the business aspects of medicine to maximize provider time and enhance patient care.

Medium of the course:

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Topics covered:

1. Communication Skills

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- b. Customer Service
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Attendance for Practice management Programme DS-VA-002: 2020-2021



S.NO	ROLL NUMBER	NAME OF THE STUDENTS PRESENT	7/8/2020	14/8/2020	21/8/2020	28/8/2020	4/9/2020	11/9/2020	25/9/2020	9/10/2020	16/10/2020	6/11/2020	13/11/2020	20/11/2020	27/11/2020	%age																						
NUMBER OF HOURS			3			3			2			2			2			2			2			2			3			3			total hours=30					
1	2012-BDS-85	SHUBHAM	1	A	2	3	A	4	5	6	7	8	9	A	10	11	12	A	13	14	15	16	17	A	18	19	20	21	22	23	24	25	83%					
2	2013-BDS-67	RINKI KUMARI	1	A	1	2	3	A	4	5	6	7	8	9	10	11	A	A	A	12	13	A	14	15	16	17	A	18	19	A	20	21	22	23	24	25	83%	
3	2014-BDS-59	NEHA DAGAR	1	2	3	A	A	4	5	6	A	A	7	8	9	10	11	12	13	14	A	A	15	16	17	A	18	19	A	20	21	22	23	24	25	77%		
4	2014-BDS-90	SUMANYU KAKAR	1	2	3	4	A	5	6	7	A	A	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	90%			
5	2015-BDS-02	AALIYA HAQUE ARSHAD	1	2	A	3	4	5	6	7	A	8	9	10	A	11	12	13	14	A	15	16	A	17	18	19	A	20	21	22	23	24	25	26	27	80%		
6	2015-BDS-26	HITESH	1	2	3	A	4	5	6	7	8	A	9	10	11	12	13	14	15	A	16	17	18	A	19	20	21	22	A	23	24	25	26	27	83%			
7	2015-BDS-34	KASHISH CHHABRA	1	2	A	3	4	A	A	5	6	A	7	8	9	10	11	12	13	14	15	16	17	18	A	19	20	21	22	A	23	24	25	26	27	83%		
8	2015-BDS-61	RITIKA ARORA	1	2	3	4	5	6	A	7	A	8	9	10	A	11	12	A	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	87%		
9	2015-BDS-83	SYEDA TUBA NIZAMI	1	A	2	3	4	5	6	7	8	9	10	11	A	A	A	12	13	A	14	15	16	17	A	18	19	A	20	21	22	23	24	25	80%			
10	2015-BDS-88	UPASANA SURYAVANSHI	1	2	3	4	5	6	A	7	8	9	A	A	10	A	11	12	13	14	15	16	17	A	18	19	A	20	21	22	23	24	25	26	27	77%		
11	2016-BDS-01	A AKRITI AGGARWAL	A	1	2	3	4	5	6	A	7	8	9	A	A	10	A	11	12	13	14	15	16	17	18	19	20	A	21	22	23	24	25	26	27	83%		
12	2016-BDS-02	AISHWARYA GUPTA	1	A	2	3	4	5	6	7	8	9	10	A	11	12	A	13	14	15	16	17	18	19	A	20	21	22	23	24	25	26	27	28	29	87%		
13	2016-BDS-03	AKASHANAND	1	2	3	4	5	6	7	A	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	A	25	26	27	28	29	30	90%			
14	2016-BDS-04	AKSHITA MATHUR	1	2	A	3	4	5	6	7	A	8	9	10	A	11	12	13	14	A	15	16	A	17	18	A	19	20	21	22	A	23	24	25	26	27	93%	
15	2016-BDS-05	AMITHA GHOSH	1	2	3	A	4	5	6	7	8	A	9	10	11	12	13	14	A	15	16	A	17	18	A	19	20	21	22	23	24	25	26	27	28	29	80%	
16	2016-BDS-06	ANJALI	1	2	A	3	4	A	A	5	6	A	7	8	9	10	11	12	13	14	15	16	17	18	A	19	20	21	22	A	23	24	25	26	27	28	83%	
17	2016-BDS-09	ANUJ GOYAL	1	2	3	4	A	5	6	7	A	A	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	87%		
18	2016-BDS-10	ANURAG	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	90%					
19	2016-BDS-100	YASHIKA PAL	A	1	2	3	4	5	6	A	7	8	9	10	11	12	13	14	A	15	16	17	18	19	A	20	21	22	23	24	25	26	27	28	29	93%		
20	2016-BDS-11	ASMA SAIFI	1	2	3	4	5	6	A	7	A	8	9	10	A	11	12	A	13	14	15	A	16	17	18	19	A	20	21	22	23	24	25	26	27	28	87%	
21	2016-BDS-12	CHANDNI JAIN	1	2	3	4	5	6	A	7	8	9	A	10	A	11	12	A	13	14	15	A	16	17	18	19	20	21	22	A	23	24	25	26	27	80%		
22	2016-BDS-13	CHIRLEILA A SHIMRAY	1	2	3	A	A	4	5	6	A	A	7	8	9	A	10	A	11	12	13	14	15	16	17	18	19	20	A	21	22	23	24	25	26	27	83%	
23	2016-BDS-14	DSV SINDHUJA	1	2	A	3	4	A	A	5	6	A	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	80%		
24	2016-BDS-15	DEEP SHIKHA	1	2	3	4	A	5	6	7	A	A	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	87%		
25	2016-BDS-17	DIVUJ AHUJA	1	2	3	4	5	6	7	A	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	90%				
26	2016-BDS-18	DIVYA CHAWLA	1	2	A	3	4	A	A	5	6	A	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	A	23	24	25	26	27	28	29	93%	
27	2016-BDS-19	DIVYA LOHIA	A	1	2	3	4	5	6	A	7	8	9	10	11	12	A	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	87%		
28	2016-BDS-20	DIVYA VAISHNAVI	1	2	3	A	4	5	6	7	8	A	9	10	11	12	13	14	15	A	16	17	18	A	19	20	21	22	23	24	25	26	27	28	29	87%		
29	2016-BDS-21	EKTA VATS	1	2	A	3	4	5	6	7	A	8	9	10	A	11	12	13	14	A	15	16	A	17	18	19	A	20	21	22	A	23	24	25	26	27	83%	
30	2016-BDS-23	GAURVI VIKRAM KAMRA	1	A	2	3	4	5	6	7	8	9	10	A	11	12	13	14	15	16	17	18	19	20	21	22	23	24	A	25	26	27	28	29	30	90%		
31	2016-BDS-24	HIMANI	1	2	3	4	5	6	7	A	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	A	23	24	25	26	27	28	29	30	93%			
32	2016-BDS-26	INDU	1	2	3	A	4	5	6	7	8	A	9	10	11	12	13	14	15	A	16	17	18	A	19	20	21	22	A	23	24	25	26	27	28	29	83%	
33	2016-BDS-27	ISHIKA VERMA	1	2	3	A	A	4	5	6	A	A	7	8	9	10	11	12	13	14	A	A	15	16	17	18	19	20	21	22	A	23	24	25	26	27	80%	
34	2016-BDS-28	JASPREET SINGH	1	A	2	3	A	4	5	6	7	8	9	A	10	11	12	A	13	14	15	16	17	A	18	19	20	21	22	23	24	25	26	27	28	29	83%	
35	2016-BDS-29	JEEVESH ARORA	1	2	3	4	A	5	6	7	A	A	8	9	10	11	12	A	13	14	15	16	17	A	18	19	20	21	22	23	24	25	26	27	28	29	90%	
36	2016-BDS-30	JYOTI	1	2	3	4	5	6	A	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	93%				
37	2016-BDS-31	JYOTI DIWAN	A	1	2	3	4	5	6	A	7	8	9	10	11	12	A	13	14	15	16	17	18	19	20	21	22	A	23	24	25	26	27	28	29	87%		
38	2016-BDS-32	KAJAL	1	2	3	A	4	5	6	7	8	A	9	10	11	12	13	14	15	16	17	18	19	A	20	21	22	23	24	25	26	27	28	29	30	87%		
39	2016-BDS-33	KANIKA SHARMA	1	2	A	3	4	A	A	5	6	A	7	8	9	10	11	12	13	14	15	16	17	18	A	19	20	21	22	A	23	24	25	26	27	28	29	83%
40	2016-BDS-34	KHUSHBU	1	A	2	3	4	5	6	7	8	9	10	A	11	12	13	14	A	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	87%		
41	2016-BDS-35	KIRTI SHARMA	1	2	3	4	5	6	7	8	9	10	A	11	12	13	14	A	15	16	17	18	19	20	21	22	23	24	A	25	26	27	28	29	30	90%		
42	2016-BDS-36	KRITIKA	1	2	3	4	5	6	A	7	8	9	10	11	12	13	14	A	15	16	17	18	19	20	21	22	23	24	25	A	26	27	28	29	30	93%		
43	2016-BDS-38	MADHL SHARMA	1	2	A	3	4	A	A	5	6	A	7	8	9	10	11	12	13	14	15	16	17	18	19	20	A	21	22	23	24	25	26	27	28	29	83%	
44	2016-BDS-39	MAHIMA	1	2	3	4	A	5	6	7	A	A	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	87%		
45	2016-BDS-40	MANISHA LOHIA	1	2	3	4	5	6	A	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	90%				
46	2016-BDS-41	MARY PAO	1	2	3	A	A	4	5	6	A	A	7	8	9	10	11	12	13	14	A	A	15	16	17	18	19	20	21	22	A	23						

59	2016-BDS-56	POORVI	1	A	2	3	A	4	5	6	7	8	9	A	10	11	12	A	13	14	15	16	17	A	18	19	20	21	22	23	24	25	83%			
60	2016-BDS-57	PRACHI BISHT	1	2	A	3	4	A	A	5	6	A	7	8	9	10	11	12	13	14	A	15	16	17	18	19	20	21	22	23	24	25	83%			
61	2016-BDS-58	PREETI	1	2	A	3	4	5	6	7	A	8	9	10	A	11	12	13	14	A	15	16	17	18	19	20	21	22	23	24	25	87%				
62	2016-BDS-59	PRERNA NEGI	1	2	3	A	A	4	5	6	7	A	8	9	10	A	11	12	13	14	A	15	16	17	18	19	20	21	22	23	24	25	87%			
63	2016-BDS-60	PRIYA GAUR	1	2	3	4	5	6	A	7	8	A	9	10	A	11	12	13	14	A	A	15	16	17	18	19	A	20	21	22	23	24	80%			
64	2016-BDS-61	PRIYA KALRA	1	2	A	3	4	A	A	5	6	A	7	8	9	A	10	A	11	12	13	14	A	15	16	17	18	19	20	21	22	23	24	80%		
65	2016-BDS-62	PUSHP RAJ	1	2	3	4	A	5	6	7	A	8	9	10	A	11	12	13	14	15	16	17	18	19	20	A	21	22	23	24	25	83%				
66	2016-BDS-63	PUSHPA KUMARI	1	2	A	3	4	5	6	7	A	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	90%				
67	2016-BDS-64	RACHAEL DAS	1	2	A	3	4	5	6	7	A	8	9	10	A	11	12	13	14	A	15	16	A	17	18	19	A	20	21	22	23	24	80%			
68	2016-BDS-65	RAHUL SINGH	1	2	A	3	4	A	A	5	6	A	7	8	9	10	A	11	12	13	14	A	15	16	A	17	18	19	A	20	21	22	23	24	80%	
69	2016-BDS-66	RESHMA RK	1	A	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	87%				
70	2016-BDS-67	RIYA BHARGAVA	A	1	2	3	4	5	6	7	8	9	10	A	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	90%				
71	2016-BDS-69	RUKSHAR KHATOON	1	2	3	A	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	A	25	26	27	90%				
72	2016-BDS-70	SAHIL BHOGAL	1	A	2	3	4	5	6	7	8	A	9	10	11	12	13	14	15	A	16	17	18	19	20	21	22	23	24	25	26	27	93%			
73	2016-BDS-71	SAKSHI	1	2	3	4	5	A	6	7	8	9	10	A	11	12	13	14	15	16	17	18	19	20	21	22	A	23	24	25	26	83%				
74	2016-BDS-72	SAMEERA DAWAR	1	2	3	4	5	6	A	7	8	9	10	11	12	A	13	14	15	16	17	18	19	20	21	22	23	24	A	25	26	27	90%			
75	2016-BDS-73	SANDHYA JHA	A	1	2	3	4	5	6	A	7	8	9	A	10	A	11	12	13	14	15	16	17	18	19	A	20	21	22	A	23	24	25	26	87%	
76	2016-BDS-75	SAUMYA VERHWANI	1	A	2	3	4	5	6	7	8	9	10	11	12	A	13	14	15	16	17	18	19	A	20	21	22	23	24	25	26	83%				
77	2016-BDS-76	SHAILY SHARMA	1	2	3	4	5	6	7	8	9	10	A	11	12	13	14	15	16	17	18	19	A	20	21	22	23	24	25	26	27	87%				
78	2016-BDS-78	SHERIEN HUSSAIN	1	2	A	3	4	A	A	5	6	A	7	8	9	10	11	12	13	14	A	15	16	17	18	19	20	21	22	23	24	A	25	26	27	90%
79	2016-BDS-80	SHIVANI CHOPRA	1	2	3	4	5	6	7	A	8	9	A	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	A	26	27	28	93%		
80	2016-BDS-81	SHIVANI YADAV	1	2	3	4	A	5	6	7	A	8	9	A	10	11	A	12	13	14	15	A	16	17	18	19	20	21	22	23	24	25	26	87%		
81	2016-BDS-82	SHRUTI MITTAL	1	2	3	4	5	6	A	7	8	9	A	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	87%			
82	2016-BDS-83	SHWETA MITTAL	1	2	3	4	5	6	A	7	A	8	9	A	10	A	11	12	13	14	15	16	17	18	19	20	21	22	A	23	24	A	25	26	87%	
83	2016-BDS-84	SIMRAN CHADHA	1	2	3	4	5	A	6	7	A	8	9	10	A	11	12	A	13	14	15	A	16	17	18	19	20	A	21	22	23	24	25	83%		
84	2016-BDS-85	SPARSH CHOPRA	1	2	3	A	4	5	6	7	8	9	10	11	12	A	13	14	15	16	17	18	19	A	20	21	22	A	23	24	25	26	80%			
85	2016-BDS-86	STUTI SHEKHAR	1	2	3	A	4	5	6	7	8	A	9	10	11	12	13	14	A	15	16	17	18	19	20	21	22	23	24	25	26	27	87%			
86	2016-BDS-87	SUKRITI MADAN	1	2	3	A	A	4	5	6	A	A	7	8	9	10	11	12	13	14	15	A	16	17	18	A	19	20	21	22	23	24	25	26	90%	
87	2016-BDS-88	TANYA ARORA	1	2	3	4	5	6	A	7	8	9	10	11	12	13	14	15	A	16	17	18	A	19	20	21	22	A	23	24	25	26	83%			
88	2016-BDS-89	TANYA SAINI	1	2	A	3	4	5	6	7	A	8	9	A	10	A	11	12	13	14	A	15	16	17	18	19	20	21	22	23	24	25	26	80%		
89	2016-BDS-90	TENZIN TSEY ANG	1	2	3	A	4	5	6	7	A	8	9	10	A	11	12	13	14	A	15	16	A	17	18	19	A	20	21	22	23	24	25	83%		
90	2016-BDS-91	TRANNUM	1	A	2	3	4	5	6	7	A	8	9	10	11	12	13	14	15	A	16	17	18	A	19	20	21	22	23	24	25	26	80%			
91	2016-BDS-92	TSERING DOIKER	A	1	2	3	4	5	A	6	7	8	9	A	10	11	12	13	A	14	15	16	17	18	19	20	21	22	A	23	24	25	26	83%		
92	2016-BDS-93	URVASHI SAINI	1	2	3	4	5	6	7	8	9	A	10	11	12	13	14	15	16	17	18	19	20	A	21	22	A	23	24	25	26	27	87%			
93	2016-BDS-94	V SHARON CHANDRALEGA	1	2	3	4	5	6	A	7	A	8	9	10	A	11	12	A	13	14	15	A	16	17	A	18	19	20	21	22	A	23	A	24	80%	
94	2016-BDS-95	VAISHALI	1	A	2	3	A	4	5	6	7	8	9	A	10	11	12	A	13	14	15	A	16	17	18	19	20	21	22	A	23	24	25	80%		
95	2016-BDS-96	VAISHALI BALIYAAN	1	A	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	A	20	21	A	22	A	23	A	24	25	26	83%		
96	2016-BDS-98	VAISHALI YADAV	1	2	3	4	5	6	A	7	8	9	A	10	A	11	12	13	14	15	16	17	18	19	A	20	21	A	22	A	23	A	24	25	80%	
97	2016-BDS-99	VISHAL PANCHAL	1	2	A	3	4	A	A	5	6	A	7	8	9	10	11	12	13	14	15	16	17	18	19	20	A	21	22	23	24	25	26	83%		
		Course co-ordinator																																		87%


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(Faridabad, Haryana)

(Deemed to be University under section 3 of the UGC act, 1956)

Faculty of Dental Sciences
Academic Year: 2020-21

It is to certify that _____ Roll No: _____ student
of _____ programme of MRIIRS
has successfully completed the certificate course / value-added course titled “PRACTICE
MANAGEMENT PROGRAMME” course code “DS-VA-002” conducted by the Department from
07.08.2020 to 21.11.2020.

Course Coordinator

Date: 06.01.2021

Head of Department